#### **Collaborative Charts**

# **SNS Strategic Planning Workgroup**

### 1.15.20

# Group 1

- Common Values
  - Research
    - Excellence in teaching and research go together.
    - Better support for research administrative and technical.
    - No barriers to interdisciplinary work including research collaborations, graduate student trainings, etc.
    - Improve mentoring support network for new faculty.
    - Increase "research intensity", e.g. hours in the lab, grants and papers submitted.
    - Change primary grad student support from TA to GSR/fellowships.
  - o Academic Programs
    - Teaching innovation.
    - Educational access, all students can access all majors.
  - Diversity
    - Faculty diversity should mirror undergraduate diversity.
  - Global and Regional Impact
    - Innovation and tech transfer.
    - Improve teacher trainings.
    - Water resources.
    - Food sustainability.
  - o Staff experience
    - Research support.
    - Student support (including advising).
- Common Goals
  - Visibility
    - Host more on-campus conferences.
  - Faculty Support/Research
    - Availability of an organized pre-submission grant review process for new faculty including research plan, budget & broader implications.
    - Improve support and incentives for grant writing.
    - Improve mentorship of junior/new faculty.
    - Nominate more faculty for international awards.
    - Recruit more grad students from outside the Central Valley.
    - Enhance research grant proposal support (both pre & post award)
    - Create more patents & intellectual property
  - Teaching
    - Classes in teaching methods/innovation (i.e. support) and "credit" for implementing

- Options for alternative teaching formats (flipped, online, etc.) for many core classes in SNS majors.
- o Student Support
  - Program that allows grad students to create cross discipline course curricula in collaboration with advisors.
  - Formation of interdisciplinary graduate programs aligned with interdisciplinary department/program for support.
  - Recruit more Central Valley students to UCM.
  - Additional resources and support for undergrad resources.

## Group 2

- Common Values
  - Communication & Collaboration across faculty, staff and students/Retention of Faculty/staff (APWS, UCOP, UCAP, SNS GRI, SNS SE)
    - Collaborative spirit.
    - Staff-Faculty interactions promote staff well-being. Sufficient staffing.
    - Communication/interactions between faculty, staff and students.
    - Continuity and opportunities for staff.
  - Innovation in Teaching & Research (UCOR, UCAP, SNS GRI)
    - Pedagogical innovations, support, recognition.
    - Innovative teaching.
    - Be innovative build upon structures/practices that are proven.
  - Research (UCQR, UCAP, SNS GRI)
    - undergraduate research
    - collaboration/interdisciplinary/centers
    - intensive culture
    - research recognition/prestige/awards
  - Student Success (UCAP, SNS GRI)
    - Grad student and postdoc success after leaving
    - Grad student support
    - Graduate success post UCM
    - Undergraduate advising.
  - Communication/interaction with outside world. (SNS GRI, UCQR)
    - Communication to external world.
  - Diversity (UCD)
    - Diversity of faculty and students
    - Diversity in faculty
    - Develop practices and allocate resources for faculty retention.

### Group 3

- Common Values
  - Cluster 1 (UCQR, UCAP, D, SE)
    - Collaboration
    - Collaboration between faculty and staff
    - Building community (grad students, undergrad)
  - Cluster 2 (UCQR, UCAP)
    - Interdisciplinary
    - Interdisciplinary research
  - Cluster 3 (UQAP, D, UQR)
    - Attention to undergraduate progress and experiences (LLC, innovative teaching, research)
    - Student success post-UCM
  - Cluster 4 (SE, UCAP, D)
    - Transparency
  - Cluster 5 (Diversity, UCQR, UCQAP)
    - Diverse, highly productive faculty, students and post docs
    - Recruit and retain excellent faculty and staff
    - Diversity and inclusivity
  - Cluster 6 (UCQR, GRI)
    - Better branding and marketing
    - Build robust selection within community in Merced and beyond
    - Better communication (grant writing/news)
  - Cluster 7 (GRI, AP, R)
    - Local regional impacts and outreach
    - Improve education and economy in the valley

### Common Goals

- Cluster 1
  - Develop trainings and advancement opportunities for staff
- o Cluster 2
  - Develop a more research intensive culture and achieve higher recognition in research (awards/recognitions)
  - increase grant funding to ~100K/year per SNS faculty
  - promote research excellence
  - GSR rate increase to 50%
  - Build an ecosystem for intensive research
- o Cluster 3
  - Make UCM not the last choice of the UCs for a majority of UC bound students (graduate and undergraduate)
  - Invest in interdisciplinary collaborative research
  - Establishment of innovative interdisciplinary research, programs and venters with global recognition

#### o Cluster 4

- Bringing and evaluating innovations in teaching into curriculum
- Become a campus widely recognized for innovative teaching approaches
- Incentivize innovative teaching and undergraduate research

#### Cluster 5

- Promote student success
- invest in skill building for a variety of careers
- student success
- 1<sup>st</sup> year retention in major greater than 90%
- 6-year grad rate in SNS majors greater than 85%

### Cluster 6

 Building close community with local stake holders through programs and joint projects

### o Cluster 7

- Develop better processes that enable transparent and collaborative work between staff and faculty
- Promote faculty/staff/student facetime/interaction/well-being.
- Clear articulation of structure and processes to support collaboration between and within constituents
- Support: facilities, endowments, trained staff, grant writing/management, recruitment
- Increased # of faculty receiving outside offers but staying at UCM

### Cluster 8

- Establish robust linkages with communities so that we can learn and better serve them
- Promote communication of research to external world/get donations
- Increased # of articles on research results
- Alumni support \$ per year to SNS
- Promote communication/collaboration within groups across

### o Cluster 9

- Grad student population reflects undergraduate population
- Staff population reflect SNS undergrad population
- Faculty population reflects SNS undergrad population

### Group 4

- Common Values
  - Diversity
    - Lecturer/faculty/staff diversity
    - Diverse faculty
    - Build diversity of faculty (including lecturers) to better match student body
  - Global & regional impact
    - Better communicating strengths to outside world

#### Staff

- More staff support for research and teaching
- Incentives to keep good staff

#### Research

- UC quality research -> faculty support for staff, funding, and training especially for junior faculty
- A strong research admin staff
- Collaborative atmosphere for faculty
- Communication and coordination between faculty (including TAs & lecturers), staff and other groups.
- Undergraduate research experience (build and maintain)

### o Academic Programs

- UC quality academic programs -> more guide for students via advising and career help or undergrad research
- Innovative teaching methods
- Grad student and post-doc support for research but also for community mental health
- Rewarding faculty for engaging in active-learning based teaching,
  interdisciplinary research and other time consuming highly valuable practices.

### • Common Goals

### Diversity

- Hire Latino/a faculty
- Improve faculty diversity
- Identify which departments are closer vs farther from diversity goals (based on national percentages for field) and use to set up discussions on hiring practices (sharing strategies)

#### Staff

- Hire/retain more:
  - Research support staff
  - Undergraduate advisors (metrics suggested in APWG final)
- Higher retention of faculty and staff
- Better interactions between faculty and staff

#### Research

- Enhance research intensity by supporting graduate students and postdocs via a fellowship or GSR appointment
- Establish SNS faculty seed grant fund/GSR

## Global & Regional Impact

- Market our programs professionally in global media.
- More interaction with local community
- Include how to contact communications people for press releases etc. in faculty orientation

# o Academic

- Have a "surviving" grad student lunch session open to all grad students to learn key skills, get peer support (more of a specific idea than a broad goal)
- Maintain/strengthen undergraduate research
- Value innovations in teaching