## Group Work - Goals SNS Managers, Feb 7, 2020

Suggested modifications of goals in orange

# UC QUALITY RESEARCH

Goal 1: Establish innovative interdisciplinary research, programs, and centers with global recognition -this is an outcome of Goal 3

Goal 2: Establish collaborative research-intensive culture

Objectives -reduce level of service requirements on faculty to improve performance

Goal 3: Ensure professional success of alumni and post docs, faculty, and grad students

Objectives -more training, grant writing support -clear guidance on proposal development -provide staff support for faculty to achieve this (students)

Goal 4: Achieve higher recognition of research

Objectives -leader in inquiry STEM based education -communicate research stories via outreach -increase international research and exchange activity

# UC QUALITY GRADUATE PROGRAMS

Goal 1: Increase GS ranking and name recognition

Objectives -academic programs-improve graduate level course offerings -realign ES and ESS (same School) -training into Teaching Fellow -faculty training
-how to work with and mentor grad students
-how to teach/lead a diverse grad student population
-more time in research lab versus of teaching

Goal 2: Enhance graduate student training experience

Objectives -provide more outside training experiences -focus on mental health in grad student success -more time in research lab versus of teaching

## UC QUALITY UNDERGRADUATE PROGRAMS

Goal 1: Successful and diverse career paths-success and growth

Objectives

-student success-increase opportunities/experiences in preparation for post grad life -student chance to obtain UC jobs

-undergrad major to career success

-student success-achieve recognition as 'go to' university for majors not always highlighted (ESS, Chem)

-support innovative programs for student success and career path

Metric -see increase in grad school admission

Goal 2: Make positive impact in society

Objective -improve student experience-pride in being a UC Merced alumn -make positive socioeconomic impact on society by creating accessibility to UC education -student success-achieve recognition as 'go to' university for majors not always highlighted (ES, Chem)

Metric -see increase in grad school admission <u>Goal 3</u>: Develop students who are critical, inquisitive, open minded [original wording: Critical, inquisitive, open minded]

Objective -support innovative programs for student success and career path -do they have to be doctoral conferrals to be critical, inquisitive, open minded? -be known for high quality undergraduate eduction (not just UC Quality) -think outside the "UC Box" -boost under enrolled majors through innovative programs -student success—identify support strategies -collaboration with academic programs -identify learning gaps for students -innovative teaching for new generation of students

<u>Goal 4</u>: Advocate for inclusion and diversity in STEM education [original wording: Advocate for STEM (inclusion, diversity)]

Objective -enhance undergrad student training experience -train faculty and grad students on how to work w/a diverse student population

### Goal 5: Increase retention in STEM majors

### **DIVERSITY, EQUITY AND INCLUSION**

Goal: Support diverse research and academic programs

Goal: Improve faculty and staff diversity

Goal: Maintain culture of equity and inclusion [original wording: Maintain equity and inclusion]

Objective -provide mentoring and inclusion support for Unit 18 lecturers -value diverse expertise

#### **GLOBAL AND REGIONAL IMPACT**

Goal 1: Increase international and regional recognition of faculty

Goal 2: Increase global and regional reputation of educational programs

Objectives -work with local industries -increase local presence -UC Merced extension campus

<u>Goal 3</u>: Enhance regional and community interactions [Original wording: Regional community interaction]

Objectives -create collaboration/culture of practice -equity and inclusion includes embracing and supporting the community

Goal 4: Communicate achievements to outside world

Objectives -create an office for campus/community collaboration -communicate achievements to \_\_\_\_\_ campus -communicate achievements to outside world for faculty and staff and others

#### **STAFF EXPERIENCE**

<u>Goal 1</u>: Highly trained and satisfied staff with opportunities for advancement (add something here about innovative systems)

Objective -clear growth pathways -staff promotion steps -effective and useful staff development -ensure professional success of staff -continued growth when you have reached your cap -more faculty involvement with staff -partnerships in support of global/regional impact
-faculty know what staff roles and responsibilities are
-tours of campus/labs for off campus/diverse staff
-encourage career development
-option to choose or decline open concept workspace
-well rounded staff experience—they understand what a research driven mission means ('research, teaching, public service') and their part in achieving research driven goals. \*\*engaged in research and connection to research

Goal 2: Mutually respectful and productive working environment for staff and faculty

Objectives

-provide opportunities for collaboration across campus

-flexible work schedules

-say in space arrangement

-work flexibility

-encourage collaboration across units

-encourage autonomy/decision making

-encourage and allow staff input in process development

-consistent leadership and guidance

-communication with staff

-5-year workforce plan for the School (need roadmap to make decisions)

-current and future FTE